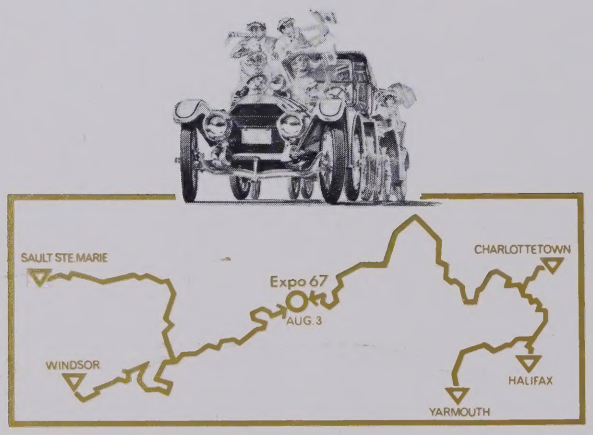
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CANADIAN TIRE CORPORATION LIMITED

40TH ANNUAL REPORT

1966



CANADIAN TIRE CENTENNIAL TOUR

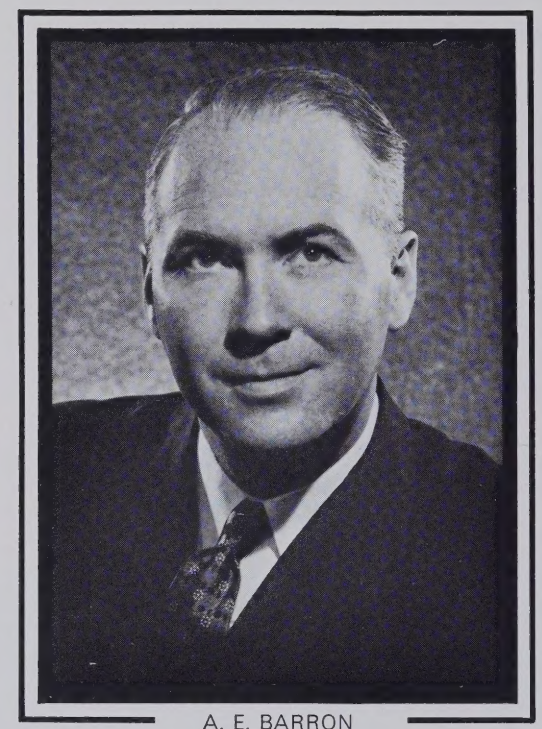
On September 20th, 1966, President J. Dean Muncaster announced Canadian Tire Corporation's Centennial plans—featuring a tour of one hundred classic and antique cars to Expo 67. On July 24th, twenty-five cars from Sault Ste. Marie, fifty from Windsor and a total of twenty-five from Halifax, Yarmouth (N.S.) and Charlottetown, will set out for Montreal. Stop-overs and side events en route will enable thousands of Canadians to see these historic vehicles at close range. The cars, some over fifty years old and fully restored, will be displayed on the Expo grounds.

CANADIAN TIRE CORPORATION LIMITED

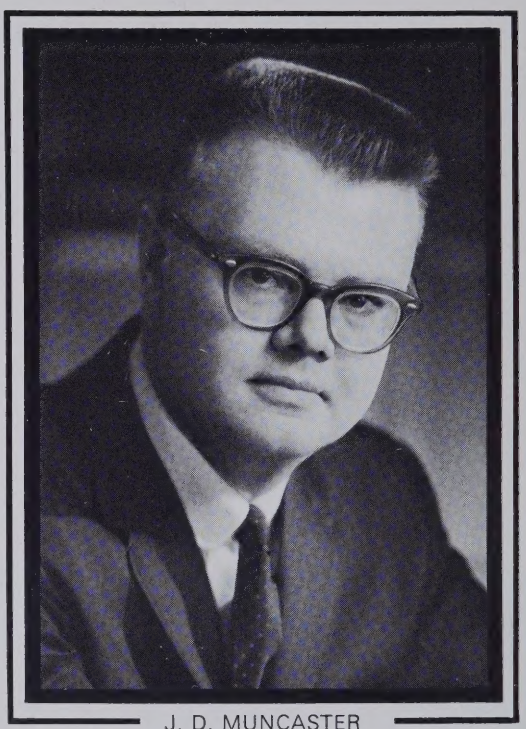
annual report for the year ended December 31, 1966

HIGHLIGHTS

	1966	1965
Net Profit before taxes	$ 7,584,334	$ 5,869,449
Net Profit after taxes	$ 3,692,860	$ 2,833,968
Per Class A and Common share	$ 1.12	$ 0.88
Working Capital	$ 5,900,241	$ 7,579,855
Capital Expenditure	$ 3,931,486	$ 1,715,138
Net Fixed Assets	$20,439,590	$17,386,615
Earned Surplus	$23,380,035	$20,245,455
Shareholders' Equity	$28,721,175	$24,902,825
Equity per Class A and Common share	$ 8.74	$ 7.72
Number of Associate Stores	225	224



A. E. BARRON
Chairman of the Board



J. D. MUNCASTER
President

REPORT TO THE SHAREHOLDERS

On behalf of the Board of Directors of your Company, we have pleasure in presenting the Annual Report for the fiscal year ended December 31, 1966. This report consists of the Balance Sheet, the Profit and Loss Statement, the Surplus Statement and the Statement of Source and Application of Funds.

SALES AND EARNINGS:

Net profits after tax were $3,692,860 or $1.12 per share on the outstanding Class A and Common shares combined. The comparative amounts for 1965 were $2,833,968 or $0.88 on each combined share then outstanding, after providing for the 5 for 1 subdivision of shares during 1966. In both years, profits from the sale of securities and fixed assets have been excluded.

This increase in net profits of some 30% has resulted from a continuing trend toward lower operating costs and a record sales volume. The growth in sales represented the largest percentage increase in recent years.

Despite the continuation of aggressive promotional programmes including increased emphasis on selective retail price reductions, gross margin levels in aggregate were maintained.

With gasoline prices at more normal levels during 1966, gasoline marketing activities yielded a modest but satisfactory profit.

CAPITAL EXPENDITURES AND PHYSICAL EXPANSION:

Capital expenditures amounted to $3,931,486, more than double those of the previous year and second only to the investment of almost $5 million in 1961. The 1966 capital expenditures reflect the continuation of the aggressive modernization and expansion programme instituted the previous year and include not only the retail store developments outlined on page 10 but also a 250,000 sq. ft. addition to the

central distribution centre in Toronto. During the current year, the level of capital expenditures for additional retail locations is again expected to increase substantially. Particular emphasis will be placed upon the Montreal and Winnipeg areas.

WORKING CAPITAL:

Although the activities of the past year have resulted in a working capital decrease of $1,679,614, the combination of cash and short-term securities has increased by $716,077 to slightly more than $7 million. This working capital decrease may be attributed to the large increase in investments in companies other than subsidiaries. The major portion of this increase of $1,891,517 in these other investments represents the conversion of inventory advances to dealers from a demand to a debenture basis. It is the opinion of your Board of Directors that the anticipated programme of capital expenditures for 1967 may be financed from the resources of the Company without unduly restricting the working capital position.

EMPLOYEE PROFIT SHARING:

Our continuing conviction that much of the Company's success may be attributed to the sense of purpose and dedication of its employee shareholders has resulted in an increase in employee profit-sharing awards for 1966 of $78,963 to a total of $580,000. To provide additional employee retirement benefits, the Company also contributed a further $39,331 to the Canada Pension Plan.

INVESTMENT IN SUBSIDIARY:

During 1966, the Company acquired a 90 per cent interest in a company offering a consumer credit plan to the customers of Canadian Tire Associate Stores. In the initial year of operation, your Company's share in the operating loss of this subsidiary amounted to $38,091. It is anticipated that the 1967 operations of this subsidiary will be profitable.

DIVIDENDS:

The quarterly dividend payable June 1st has been declared in the amount of 6 cents per Class A and Common share, an increase of 20% over the previous 5 cents per share quarterly rate.

CONCLUSION:

The Directors of your Company join us in expressing our appreciation to our Associate Dealers and to our employees for their contributions toward the achievements of the past year.

Although it is unlikely that retailing as a whole will demonstrate a growth rate as great in 1967 as during the past year, the performance of your Company in the early months of the new year leads us to anticipate a highly satisfactory performance for 1967.

ON BEHALF OF
THE BOARD OF DIRECTORS

March 14, 1967

Chairman

President

CANADIAN TIRE CORPORATION LIMITED

ASSETS

Current assets		1966		1965
Cash		$ 3,112,678		$ 1,800,652
Marketable Securities — at cost (market value $3,900,150)		3,891,180		4,487,129
Accounts Receivable		4,427,116		5,790,490
Inventories—lower of cost or market	$10,461,510			10,166,261
Less: Tax paid Inventory Reserve	750,000			750,000
		9,711,510		9,416,261
Demand Note due from subsidiary—6⅝%		475,000		
			$21,617,484	21,494,532
Fixed assets — at cost				
Buildings and Building Improvements		17,856,172		15,183,991
Machinery and Equipment		3,365,483		3,244,579
Automobiles and Trucks		123,069		98,579
Leasehold Improvements		100,733		57,094
		21,445,457		18,584,243
Less: Provision for Depreciation		7,354,646		6,482,440
		14,090,811		12,101,803
Land		6,348,779		5,284,812
			20,439,590	17,386,615
OTHER ASSETS				
Special Refundable Tax		120,000		—
Mortgages Receivable		73,764		98,312
Investments — at cost				
Subsidiary Company (See Note 1)				
Common Shares	9			
6% Subordinated Demand Notes	359,991	360,000		—
Other Investments		1,891,517		40,000
Deferred Charges to Income		325,899		349,865
			2,771,180	488,177
			$44,828,254	$39,369,324

Approved on behalf of the Board:

A. E. Barron, Director

J. D. Muncaster, Director

See accompanying explanatory notes, numbers 1 to 4, (page 7) which form an integral part of this Balance Sheet.

BALANCE SHEET

as at December 31, 1966

	1966		1965
LIABILITIES			
Current liabilities			
Accounts Payable and Accrued Charges	$12,209,961		$10,305,425
Provision for Income Taxes	1,817,774		1,422,658
Notes Payable	1,531,507		1,778,593
Debentures and Mortgages Due Within Year	158,000		408,000
		$15,717,242	13,914,676
Mortgage payable (Due July 1st, 1978, interest at 7%)		73,837	77,823
Funded debt			
6½% Unsecured Debentures maturing as to $158,000 of the principal amount on June 1, in each of the years 1967-69 inclusive	474,000		
Less: Amount due within year (included in current liabilities)	158,000	316,000	474,000
SHAREHOLDERS' EQUITY			
Capital stock			
Authorized: — (See Notes 2 and 3)			
5,000,000 Class A non-voting shares without par value			
1,150,000 Common shares without par value			
Issued: — (see Note 4)			
2,133,910 Class A shares	4,448,952		3,765,182
1,150,000 Common shares	892,188		892,188
	5,341,140		4,657,370
Surplus			
Earned Surplus	23,380,035		20,245,455
	23,380,035		20,245,455
		28,721,175	24,902,825
		$44,828,254	$39,369,324

Statement of profit and loss for the year ended December 31, 1966

	1966		1965	
Profit before providing for the undernoted items		$ 9,079,635		$ 7,268,591
Employee Extra Compensation and Retirement Plans	$ 580,000		$ 501,037	
Debenture Interest	35,089		45,341	
Directors' Fees	1,700		950	
Depreciation	878,512		851,814	
Provision for Income Taxes	3,891,474		3,035,481	
		5,386,775		4,434,623
Net profit		$ 3,692,860		$ 2,833,968

Statement of earned surplus for the year ended December 31, 1966

	1966	1965
Balance at beginning of year	$20,245,455	$17,850,771
Add: Net profit for year	3,692,860	2,833,968
Profit on Sale of Securities	26,180	31,459
Profit on Sale of Fixed Assets	—	26,039
	23,964,495	20,742,237
Deduct: Dividends paid	584,460	496,782
Balance at end of year	$23,380,035	$20,245,455

Auditor's Report to the Shareholders

I have examined the balance sheet of Canadian Tire Corporation, Limited, as at 31st December, 1966 and the statements of profit and loss, surplus, and source and application of funds for the year ended on that date. My examination included a general review of the accounting procedures and such tests of accounting records and other supporting evidence as I considered necessary in the circumstances.

In my opinion, the accompanying balance sheet, statements of profit and loss, surplus, and source and application of funds present fairly the financial position of the company as at 31st December, 1966 and the results of its operations for the year ended on that date, in accordance with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

Toronto, Ontario
March 3rd, 1967

Donald A. Kidd,
Chartered Accountant

Statement of source and application of funds for the year ended December 31, 1966

Source of funds			
Net Profit for Year		$ 3,692,860	
Depreciation Charges		878,512	
Profit from Sale of Securities		26,180	
Decrease in Deferred Charges to Income		23,965	
Payments on Mortgages Receivable		24,548	
Issue of Class A shares		683,770	
			$ 5,329,835
Application of funds			
Dividends Declared:			
Class A shares	$ 377,460		
Common shares	207,000	584,460	
Mortgage Payments		3,986	
Debentures Maturing		158,000	
Purchase of Investments — Subsidiary Company		360,000	
— Other investments		1,851,517	
Special Refundable Tax		120,000	
Purchase of fixed assets:			
Land	1,063,967		
Buildings	2,683,295		
Machinery	120,904		
Automobiles and Trucks	29,405		
Paving	33,915	3,931,486	
			7,009,449
Decrease in working capital			1,679,614
Working Capital at beginning of year			7,579,855
Working capital at end of year			$ 5,900,241

Explanatory Balance Sheet Notes for the year ended December 31, 1966

1. The amount of the decrease in equity of a 90 percent owned, non-consolidated subsidiary company since acquisition, January 1st, 1966 not taken into the accounts of the Company, was $38,090.54. The subsidiary was not consolidated as its operations are not comparable to those of the parent company.

2. The Company by Supplementary Letters Patent dated July 12th, 1966 subdivided the 415,172 issued and the 584,828 unissued Class A shares of the Company without par value into 2,075,860 issued and 2,924,140 unissued Class A shares without par value respectively, on the basis of 5 shares for each issued and unissued Class A share, and subdivided the 230,000 issued Common shares of the Company without par value into 1,150,000 issued Common shares without par value, on the basis of 5 shares for each issued common share.

3. The Company shall not issue Class A shares unless the shares being so issued are for the benefit of the employees of the Company and/or authorized dealers and/or the employees of authorized dealers.

4. During 1966, the Company issued 58,050 Class A non-voting shares to/or for the benefit of the employees and officers of the Company for a total amount of $683,770.00.

CANADIAN TIRE CORPORATION LIMITED

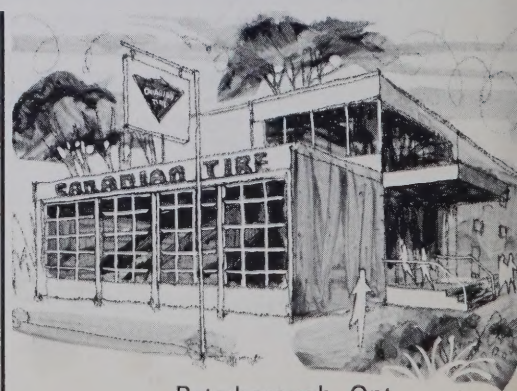
	Number of Stores	Working Capital	Capital Expenditure	Depreciation	Fixed Assets at Net Book Value	Earned Surplus	Shareholders' Equity
1966	225	$5,900,241	$3,931,486	$878,512	$20,439,590	$23,380,035	$28,721,175
1965	224	7,579,855	1,715,138	851,814	17,386,615	20,245,455	24,902,825
1964	225	6,365,257	1,129,004	843,655	16,523,292	17,850,771	22,508,141
1963	222	5,252,418	1,389,565	870,252	16,237,943	15,788,334	20,445,704
1962	204	3,317,232	3,299,130	897,312	15,718,630	13,992,963	17,677,463
1961	201	3,172,258	4,988,382	765,891	13,316,811	12,713,094	15,698,137
1960	190	6,002,751	2,163,766	466,735	9,094,320	11,800,198	14,263,281
1959	171	5,269,275	1,491,337	400,236	7,397,291	10,451,899	12,633,712
1958	151	4,248,069	1,263,437	371,406	6,303,611	8,856,521	10,654,935
1957	149	3,129,862	2,172,627	316,445	5,408,839	7,328,287	8,609,801



Sydney, N.S.



Lindsay, Ont.



Peterborough, Ont.

Three of seven company-owned premises that were newly built or enlarged in 1966.

10-YEAR COMPARATIVE SUMMARY OF FINANCIAL STATISTICS

Net Profit Before Income Taxes	Income Taxes	Net Profit After Income Taxes	Dividends	Earnings Reinvested in the Business	Shares Outstanding*	Net Profit Per Share*	Share-holders' Equity Per Share
$7,584,334	$3,891,474	$3,692,860	$ 584,460	$3,108,400	3,283,910	$1.12	$8.74
5,869,449	3,035,481	2,833,968	496,782	2,337,186	3,225,860	.88	7.72
5,157,903	2,660,172	2,497,731	451,620	2,046,111	3,225,860	.77	6.98
4,599,718	2,364,948	2,234,770	442,488	1,792,282	3,225,860	.69	6.34
2,612,170	1,353,305	1,258,865	427,079	831,784	3,073,385	.41	5.75
2,686,096	1,367,810	1,318,286	415,461	902,825	2,982,010	.44	5.26
3,529,001	1,837,316	1,691,685	279,103	1,412,582	2,922,845	.58	4.88
3,358,377	1,735,907	1,622,470	132,286	1,490,184	2,756,850	.59	4.58
3,144,119	1,588,150	1,555,969	127,570	1,428,399	2,648,400	.59	4.02
2,902,164	1,433,413	1,468,751	138,078	1,330,673	2,506,450	.59	3.44

*Adjusted for 5 for 1 split of June 30, 1960 and for 5 for 1 split of July 12, 1966



Picton, Ont.



Winnipeg, Man.

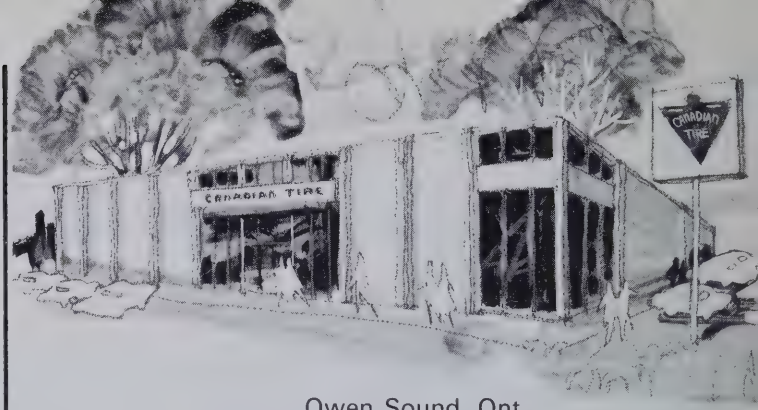


Kénogami, P.Q.

Franchise Dealers were 'on the move' too in 1966 — moving into these new quarters.



London East, Ont.



Owen Sound, Ont.



New Glasgow, N.S.



Windsor East, Ont.

Above: Company-owned premises, newly erected or enlarged in 1966 (see also page 8).

Canadian Tire's growth, in our fortieth year of operation, was "more evident in our roots than in our branches". In the 10-year financial summary on pages 8 and 9, the number of stores reveals an increase of one — from 224 to 225 — for the latest calendar year, but these figures are not indicative of the dramatic changes in the nature, size and other physical aspects of the stores within our widespread Dealer organization.

1966 might be termed our year of solid accomplishment, as compared to the years of spectacular expansion at the turn of this decade. Seventy stores — almost a third of our total — completed major remodelling and expansion projects, including new display lay-outs and fixtures. In our continuing program of enlargement and modernization, eleven stores were relocated, either in brand new or remodelled buildings. Six of these 'relocations' are shown here. The present trend — combining the development of new outlets with the expansion of existing facilities — will be continued in the years ahead.

Below: Newly-erected premises occupied by Franchise Dealers. Others are shown on page 9.



Timmins, Ont.



Charlottetown, P.E.I.

CANADIAN TIRE ASSOCIATE STORES



ONTARIO

ACTON ..... 130 Mill St.
AJAX ..... 43 Station Plaza
ALDERSHOT ..... 70 Plains Rd. W.
ALLISTON ..... 45 Victoria St. W.
ARNPRIOR ..... 42-44 Elgin St.
AURORA ..... Yonge St. S.
AYLMER ..... 29 John St. N.
BANCROFT ..... 12 Flint Ave.
BARRIE ..... 110 Dunlop St. W.
BELLEVILLE ..... 348 Coleman St.
BLENHEIM ..... 186 Talbot St. W.
BOLTON ..... 55 Queen St. N.
BOWMANVILLE ..... 160 Church St.
BRACEBRIDGE ..... 185 Manitoba St.
BRADFORD ..... 9 Holland St. E.
BRAMPTON ..... 252 Queen St. E.
BRANTFORD ..... 274 Colborne St.
BROCKVILLE ..... 260 King St. W.
BURLINGTON ..... 2440 New St.
CAMPBELLFORD ..... 65 Bridge St. E.
CARLETON PLACE ..... 77 Bridge St.
CHATHAM ..... 384 Richmond St.
COBOURG ..... 144 King St. W.
COCHRANE ..... 137 Sixth Ave.
COLLINGWOOD ..... 5 Hurontario St.
COOKSVILLE ..... 3110 Dixie Rd.
CORNWALL ..... 538 Pitt St.
DELHI ..... Church & James St.
DRYDEN ..... 54 Queen Street
DUNDAS ..... 50 Highway Blvd.
DUNNVILLE ..... 204 Queen St.
ELLIOT LAKE ..... 14 Hillside Dr. S.
ESPANOLA ..... Station Road at 2nd
ESSEX ..... 10 Talbot St. S.
EXETER ..... 444 Main St.
FENELON FALLS ..... Colborne & Oak St.
FERGUS ..... 380 St. Andrew St. W.
FOREST ..... Main St. S.
FORT ERIE ..... 65-71 Jarvis St.
FORT FRANCES ..... 116 - 1st St. E.
FORT WILLIAM ..... 235 Simpson St.
GALT ..... 50-54 Water St. S.
GANANOQUE ..... 180 King St.
GEORGETOWN ..... 26 Guelph St.
GODERICH ..... 32-36 North St.
GRAVENHURST ..... 135 Muskoka St. N.
GRIMSBY ..... 37 Main St. E.
GUELPH ..... 23 Wellington St. E.
HAGERSVILLE ..... 17 Main St. S.
HAMILTON ..... 304 Main St. E.
68 Ottawa St. N.
879 Upper James St. (Mt. Hamilton)
HANOVER ..... 365-10th St.
HAWKESBURY ..... 219 Main St. W.
HUNTSVILLE ..... 7 King William St.
INGERSOLL ..... 25 King St. W.
KAPUSKASING ..... 11-13 Henderson Ave.
KEMPTVILLE ..... Prescott St.
KENORA ..... 230 First St. S.
KINCARDINE ..... 746 Queen St.
KINGSTON ..... 55 Rideau St.
970 Princess St. (Kingston West)
KIRKLAND LAKE ..... 28 Government Rd. W.
KITCHENER ..... 925 King St. E.
LEAMINGTON ..... 84 Talbot St. E.
LINDSAY ..... 7 Russell St. W.
LISTOWEL ..... 80 Main St.
LONDON ..... 103 Wharncliffe Rd. S.
1657 Dundas St. E.
Wellington Rd. S. (London South)
MADOC ..... 39 St. Lawrence St. E.
MARKHAM ..... 59 Wellington St. W
MEAFORD ..... Syke St.
MIDLAND ..... Bay St. E.
MILTON ..... 459 Main St. E.
MOUNT FOREST ..... Main & Queen St.
NAPANEE ..... 18 Dundas St. W.
NEW LISKEARD ..... Whitewood & Armstrong St.
NEWMARKET ..... 243 Main St.
NIAGARA FALLS ..... 705 Victoria Ave.
NIPIGON ..... Front St.
NORTH BAY ..... 630 Cassells St.
NORWICH ..... Main St.
OAKVILLE ..... 550 Kerr St. N.
ORANGEVILLE ..... 22 Mill St.
ORILLIA ..... 22 West St. S.
OSHAWA ..... 115 Simcoe St. S.
OTTAWA ..... 178 Kent St. (at Laurier)
1460 Merivale Rd. (Cityview)
248 McArthur Rd. (Eastview)
119 Richmond Rd.
1170 Heron Rd.
OWEN SOUND ..... 1082 Second Ave. E.
PARIS ..... 32-34 Dundas St.
PARRY SOUND ..... 5 Seguin St.
PEMBROKE ..... 180 Alexander St.
PERTH ..... 11 Wilson St. W.
PETERBOROUGH ..... 230 George St.
PICTON ..... 67 King St.
PORT ARTHUR ..... 106 North Cumberland St.
PORT COLBORNE ..... 281 King St.
PORT ELGIN ..... 582 Goderich St.
PORT HOPE ..... 64 John St.
PORT PERRY ..... 183 Queen St.
PRESCOTT ..... King & Edward St.
PRESTON ..... 1025 King St.
RENFREW ..... 364-374 Raglan St. S.
RICHMOND HILL ..... 70 Yonge St. N.
ST. CATHARINES ..... 25-33 Riordon St.
366 Scott St., St. Catharines North
ST. MARYS ..... 35 Water St. S.
ST. THOMAS ..... 795 Talbot St.
SARNIA ..... 415 Exmouth St.
SAULT STE. MARIE ..... 340-344 Queen St. E.
SEAFORTH ..... 23 Main St.
SIMCOE ..... 28 Sydenham St.
SMITHS FALLS ..... 38-40 Main St.
STONEY CREEK ..... 931 Queenston Rd.
STRATFORD ..... 45 Erie St.
STRATHROY ..... 9 Front St. W.
STREETSVILLE ..... 10 Matlock Ave.
STURGEON FALLS ..... 141 Front St.
SUDBURY ..... 141 Elm St. E.
SUTTON ..... Don Mills Highway
TILBURY ..... 20 Queen St. S.
TILLSONBURG ..... 30 Oxford St.
TIMMINS ..... 29 Park Rd.
TORONTO ..... (Main Store), 839 Yonge St.
(Service Centre), 940 Yonge St.
2451 Dufferin St.
5307 Dundas St. W. (Islington)
417 Keele St.
2701 Keele St. (Downsview)
2850 Kingston Rd. (Scarboro)
975 The Queensway
3665 Lawrence Ave. E. (Scarboro)
1973 Weston Rd. (Weston)
1776 O'Connor Dr. (East York)
309 Lake Shore Drive E. (Port Credit)
5460 Yonge St. (Willowdale)
1009 Sheppard Ave. E. (Willowdale)
4118 Sheppard Ave. E. (Agincourt)
TRENTON ..... 164 Front St.
UXBRIDGE ..... 24-26 Brock St. E.
WALKERTON ..... 6 Durham St.
WALLACEBURG ..... 1416 Dufferin Ave.
WATERLOO ..... 77 King St. N.
WELLAND ..... 545 Niagara St.
WESTPORT ..... 2 Church St.
WHITBY ..... 311 Brock St. N.
WILLIAMSBURG ..... Church St.
WINDSOR ..... 390 Chatham St. W.
WINDSOR EAST ..... 3715 Tecumseh Rd. E.
WINGHAM ..... 355 Josephine St.
WOODSTOCK ..... 551-555 Dundas St.

QUEBEC

BUCKINGHAM ..... 381 Main St.
CHATEAUGUAY CENTRE ..... 77, d'Anjou Blvd.
DRUMMONDVILLE ..... 444, rue St-Jean
GATINEAU ..... 295 Maloney Blvd.
GRANBY ..... 332, rue Principale
HULL ..... 92 Wellington St.
JOLIETTE ..... 1204 Manseau Blvd.
KÉNOGAMI ..... 20, rue Price
LACHUTE ..... 494 Main St.
LAC MÉGANTIC ..... 100C, rue Frontenac
LEVIS ..... 6 Route Trans-Canada, Rond Point
MAGOG ..... 744 Main St. W.
MALARTIC ..... 1041, rue Royale
MANIWAKI ..... Main St.
MONTREAL ..... 1465 Jean Talon E.
87 Grand Blvd. (Ile Perrot)
1205 Labelle Blvd. (Chomedey)
820 Taschereau Blvd. (Greenfield Park)
7655 Viau St. (St. Leonard)
3180 Wellington St. (Verdun)
QUEBEC ..... 200 Dorchester St.
1850 d'Estimauville
ROUYN ..... 150 Perrault St. E.
ST. EUSTACHE ..... 413 Arthur Sauvé Blvd.
ST. GEORGES ..... 212, 2ième ave.
ST. HYACINTHE ..... 2940 Dessaulles St.
ST. JEAN ..... 281 Richelieu Ave.
SHAWINIGAN ..... 777, 4ième rue
SHAWVILLE ..... Main St.
SHERBROOKE ..... 430 Minto St.
SOREL ..... 120, rue du Roi
THETFORD MINES ..... 170, Centre d'Achats
THREE RIVERS ..... 109, rue Laviolette
VAL D'OR ..... 1220, 7ième rue
VALLEYFIELD ..... 305 Larocque Rd.

NEW BRUNSWICK

BATHURST ..... 237 Main St.
CAMPBELLTON ..... 97-101 Water St.
CHATHAM ..... 147 Duke St.
EDMUNDSTON ..... 22 Hill St.
FREDERICTON ..... 273-281 Queen St.
GRAND FALLS ..... No. 2 Highway
MONCTON ..... 558-576 Main St.
SAINT JOHN ..... 42-44 Waterloo St.
SUSSEX ..... 620 Main St.
WOODSTOCK ..... Queen St.

NEWFOUNDLAND

CORNER BROOK ..... 71 Humber Rd.
GRAND FALLS ..... Lincoln Rd.
HARBOUR GRACE ..... 1 Harvey St.
ST. JOHN'S ..... 91 Elizabeth Ave.
Kenmount Rd.

NOVA SCOTIA

AMHERST ..... 11 Princess St.
ANTIGONISH ..... 38 James St.
BEDFORD ..... Sunnyside Plaza
BRIDGEWATER ..... 402 King St.
DARTMOUTH ..... 8-10 Commercial St.
DIGBY ..... 104 Montague Row
HALIFAX ..... 6112 Quinpool Rd.
264-266 Herring Cove Rd. (Spryfield)
KENTVILLE ..... 448 Main St.
LIVERPOOL ..... 65 Market St.
NEW GLASGOW ..... 60 Archimedes St.
NORTH SYDNEY ..... 161 Queen St.
PORT HAWKESBURY ..... No. 4 Highway
SYDNEY ..... 424 Charlotte St.
TRURO ..... 45 Willow St.
WINDSOR ..... 100 Water St.
YARMOUTH ..... 1st & Collins St.

PRINCE EDWARD ISLAND

CHARLOTTETOWN ..... Royalty Mall
SUMMERSIDE ..... 7 Central St.

MANITOBA

WINNIPEG ..... 1330 Pembina Highway

CANADIAN TIRE CORPORATION LIMITED

Board of Directors:

A. E. Barron	D. G. Billes	J. D. Muncaster
A. D. Billes	Robt. Law	A. L. Sherring
A. W. Billes	E. Leroy	D. J. Wilkins

Officers:

A. E. Barron, Chairman of the Board

J. D. Muncaster, President and Chief Executive Officer

R. J. Hobbs, Vice-President

Robt. Law, Secretary

F. Y. Sasaki, Treasurer

Registrars and Transfer Agents:

National Trust Company, Limited
—Toronto and Montreal

Solicitors:

Blackwell, Hilton, Treadgold & Spratt—Toronto

Auditor:

Donald A. Kidd, C.A.—Toronto

Bankers:

Canadian Imperial Bank of Commerce
Chicago City Bank and Trust Company

Head Office:

837 Yonge Street—Toronto

Class A and Common shares listed on
The Toronto and Montreal Stock Exchanges.



